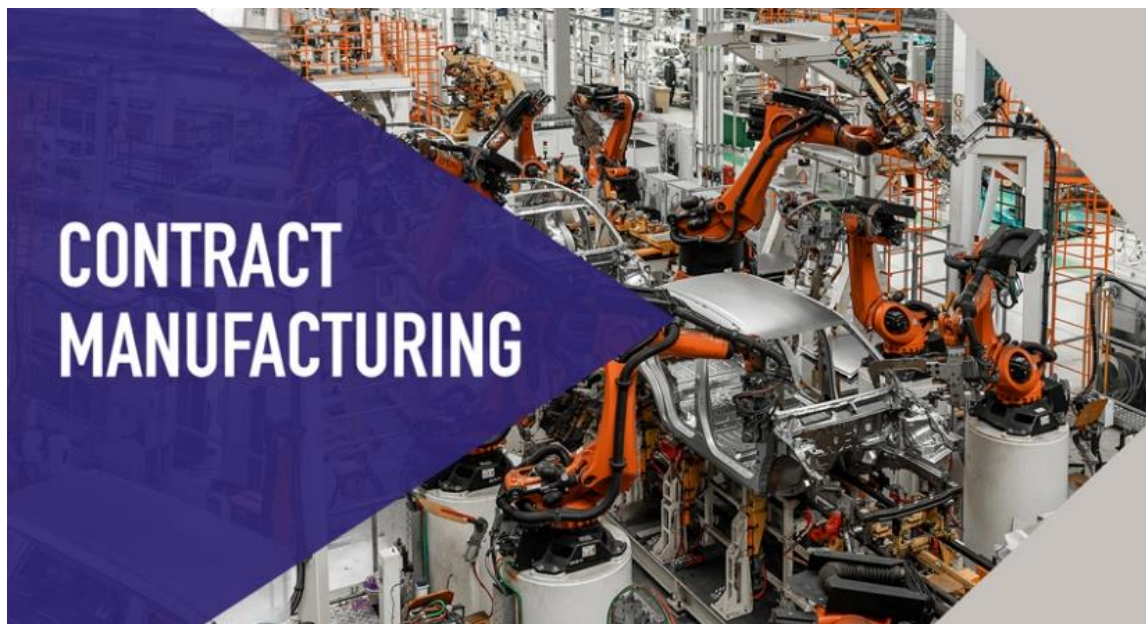


# What is Contract Manufacturing?

Contract manufacturing is a business practice in which a company delegates the production of components or whole products that it sells to a third-party manufacturer. Instead of investing in their own manufacturing facility, equipment, and staff, they use the services of a specialist contract manufacturer.



Contract manufacturing is a form of outsourcing, and it is used when outsourcing offers advantages over investing in-house production.

Contract manufacturing is a powerful tool that allows businesses to:

- Easily, quickly capitalize on the resources of a manufacturer with a low initial investment.
- Focus less on production and concentrate more on their core competencies.
- Reduce overhead and in-house head count (size of workforce)
- Leverage the capabilities of companies with expertise in manufacturing, and larger economies of scale than if production was not outsourced.

By employing a contract manufacturer, a company avoids the need to invest in production equipment, personnel, and facilities themselves. This makes it far easier to trial a new product or launch a new business. There are other

situations in which contract manufacturing can be beneficial as well.

## **How Does Contract Manufacturing Work?**

The process behind contract manufacturing is simple. A company hires a factory to manage production of its own products, parts or components.

A hiring company will approach a contract manufacturer (or several if they wish to compare different offers) with their production requirements. Usually, this will be a design or example of the product or component(s) they wish to have manufactured. The contract manufacturer(s) will then offer a quote to handle production.

Note that some contract manufacturers may also contribute to design.

When a deal is accepted, the contract manufacturer will manage everything involved in production that is specified in the contractual deal.

The contract manufacturer will usually deliver the finished products to the hiring company after they are manufactured. In drop-shipping arrangements, however, the contract manufacturer will deliver finished products directly to the end receiver.

## **Benefits of Contract Manufacturing?**

Contract manufacturers are not just the supply chain vendors. The right contract manufacturer can provide insight and guidance to optimize the organization's product design for manufacturing, end-user satisfaction, and sometimes even keep assembly projects on track.

Below are some of the key benefits of Contract Manufacturing,

**Cost Reduction:** Contract Manufacturing helps companies to save on their capital costs. Companies do not need to pay for production facilities and equipment. Different cost heads like labour, wages, training, and other benefits can reduce to a greater extent.

**Business Assurance:** A contract between two organizations may last several years. With contract manufacturing, the manufacturer can have the assurance to get a steady flow of business at least until the contract expires.

**Advanced Skills:** Companies can take advantage of skills that they may not possess, but the contract manufacturer does. As an expert, the contract manufacturer is likely to have advanced skills and efficient techniques for production.

**Economies of Scale:** Contract Manufacturers have multiple customers and multiple product portfolios. As they are servicing multiple customers, they can offer reduced costs in acquiring raw materials by getting an advantage from economies of scale.

**End-to-End Options:** Contract manufacturing facilitates companies to concentrate on their core competencies and business management. Several contract manufacturers offer end-to-end services, meaning that they handle the entire process from start to finish. It helps to keep the entire process under one roof and reduces costs and other complexities.

## Selecting the Right Contract Manufacturer

Selecting the right contract manufacturer is critical. The choice of manufacturer will significantly impact a business's success.

Key considerations include the manufacturer's:

- **Cost-Effectiveness:** Can the supplier provide a good product at a competitive price?
- **Expertise:** Does the manufacturer have experience producing the type of product you need? Does it have the right equipment and certifications?
- **Capacity:** Can the manufacturer meet your production volume requirements? Can they also meet your future requirements?
- **Quality control measures:** Does the manufacturer have robust quality control processes? Are they fully aware of your quality requirements?
- **Communication capabilities:** Is the manufacturer responsive and easy to communicate with? Can you avoid mistakes associated with communication difficulties?

## How can InoMake help you achieve this?

InoMake, with its cutting-edge manufacturing capabilities and commitment to excellence, is uniquely positioned to transform your contract manufacturing operations. Here is how we can help you achieve efficiency, cost savings, and superior quality:

- We prioritize collaboration, quality, and efficiency in every project.
- We adhere to stringent safety and quality standards.
- By leveraging cutting-edge technology, we manufacture the most exacting standards.
- We offer competitive pricing and unlimited scalability to access to a robust network of reliable suppliers and strong local support.

## Transforming RDM Test Equipment by Enhancing Efficiency and Quality

### The Challenge

RDM Test Equipment, a renowned test equipment company, faced significant challenges with its manufacturing operations. RDM Test Equipment, established in 1985, is a renowned company specializing in the design and manufacture of precision testing equipment.

RDM's product portfolio includes various testing instruments and production machines, catering to the diverse needs of industries such as packaging, materials testing, and medical device manufacturing. Despite their success, RDM faced significant challenges in their manufacturing operations, which threatened their ability to meet growing demand and maintain their high standards of quality.

The existing system spread was plagued by inefficiencies, including:

- **Lack of Performance Metrics:** Without clear key performance indicators (KPIs), it was difficult to measure success and identify areas for improvement. This lack of metrics led to inefficiencies and missed opportunities for optimization.
- **Cost Control Issues:** Managing costs and minimizing losses was a persistent problem. The inability to accurately track expenses and identify cost-saving opportunities resulted in higher operational costs and reduced profitability.
- **Redundancies:** The co-manufacturing network was burdened with obsolete redundancies. Multiple sites performing similar functions led to inefficiencies and unnecessary duplication of efforts, increasing overall operational costs.
- **Made to Order:** Operating on a made-to-order basis resulted in higher costs and longer lead times. This approach required more complex inventory management and often led to delays in fulfilling customer orders.
- **Cost of Labor:** High labour costs were a significant expense. This included not only wages but also the costs associated with training, managing, and retaining a qualified workforce.
- **Qualified Labor:** Finding and retaining qualified labour was a challenge. The lack of skilled workers affected production quality and consistency, leading to increased training costs and potential delays in manufacturing.
- **Lack of Systems and Processes:** The absence of robust systems and processes resulted in inefficiencies and inconsistencies. Without standardized procedures, it was challenging to maintain quality control and streamline operations.

These challenges hindered RDM's ability to meet growing demand and maintain its reputation for high-quality products.

## How InoMake helped RDM

InoMake, with its cutting-edge manufacturing capabilities and commitment to excellence, transformed RDM's manufacturing operations by addressing these challenges through several key actions:

### Cost Reduction and Efficiency

InoMake's approach to cost reduction and efficiency at RDM was multifaceted:

- **Streamlined Operations:** By consolidating manufacturing sites and eliminating redundancies, InoMake optimized workflows and reduced operational inefficiencies. This consolidation not only lowered overhead costs but also improved overall operational agility.
- **Optimized Inventory Management:** Transitioning from a made-to-order model to more efficient inventory management practices allowed RDM to reduce lead times and minimize inventory holding costs. InoMake's strategies ensured that RDM maintained optimal inventory levels, reducing waste and improving cash flow.
- **Effective Cost Control Mechanisms:** InoMake introduced rigorous cost tracking and control mechanisms that enabled RDM to identify cost-saving opportunities proactively. This disciplined approach helped in minimizing unnecessary expenditures and optimizing resource allocation.

### Quality Improvement

InoMake implemented rigorous quality control measures to enhance product reliability and customer satisfaction:

- **Stringent Quality Standards:** By establishing and adhering to strict quality standards across all manufacturing processes, InoMake ensured that every unit produced by RDM met or exceeded customer expectations. This consistency in quality bolstered RDM's reputation in the market as a provider of reliable and high-performance equipment.
- **Continuous Improvement:** InoMake facilitated continuous improvement initiatives at RDM by instituting feedback loops and quality assurance

protocols. This proactive approach not only maintained high standards but also allowed for iterative enhancements in product design and manufacturing processes.

## Scalability

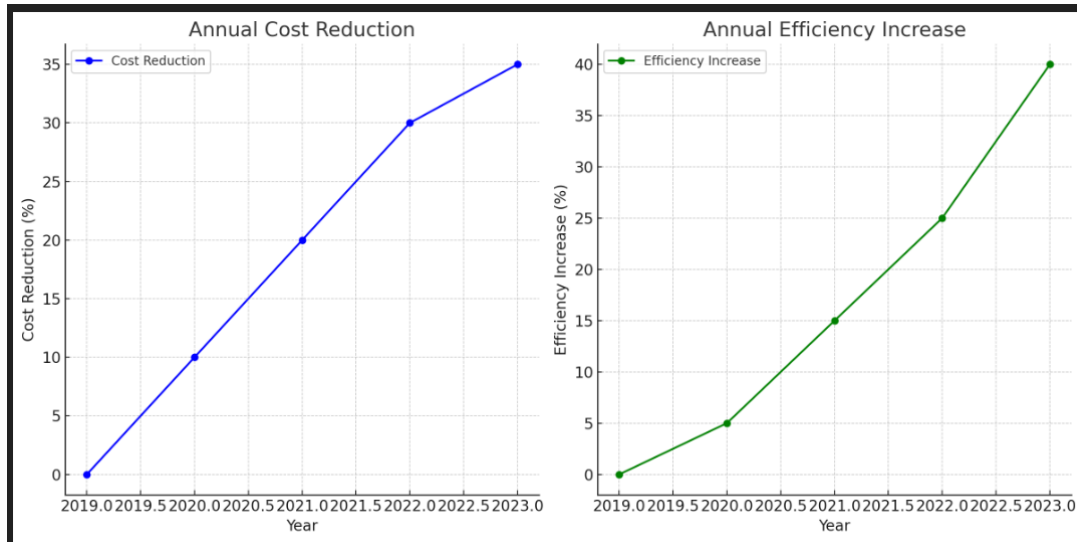
InoMake's strategies enabled RDM to scale their operations effectively:

- **Flexible Production Capabilities:** InoMake enhanced RDM's manufacturing capabilities to handle varying demand levels without compromising on product quality. This flexibility empowered RDM to respond swiftly to market fluctuations and customer demands, thereby capturing new opportunities for growth.
- **Operational Agility:** By implementing scalable processes and systems, InoMake equipped RDM with the agility needed to ramp up production during peak periods and adjust capacity as required. This responsiveness minimized lead times and ensured timely delivery to customers, enhancing overall customer satisfaction.

Moreover, InoMake's implementation of performance metrics, enhanced labor cost management strategies, standardized systems, and optimized processes further strengthened RDM's operational capabilities:

- **Implementation of Performance Metrics:** Established clear KPIs to measure success and identify areas for improvement, enabling more effective tracking of operational changes.
- **Cost Control Mechanisms:** Introduced accurate cost tracking and control mechanisms to manage expenses better, identify cost-saving opportunities, and reduce operational costs.
- **Efficient Inventory Management:** Transitioned from made-to-order to more efficient inventory management practices, reducing lead times and costs while improving customer satisfaction.
- **Labor Cost Reduction:** Implemented strategies to manage and reduce labour costs, including optimized training programs and better workforce management.
- **Skilled Labor Retention:** Developed programs to attract and retain qualified labour, ensuring consistent production quality and reducing training costs.
- **Standardized Systems and Processes:** Implemented robust systems and standardized procedures to improve efficiency, maintain quality control, and

streamline operations.



Here are two graphs illustrating the improvements achieved by RDM Test Equipment through InoMake's interventions:

- **Annual Cost Reduction:** This graph shows the percentage reduction in costs each year from 2019 to 2023, culminating in a 35% reduction by 2023.
- **Annual Efficiency Increase:** This graph shows the percentage increase in operational efficiency each year from 2019 to 2023, reaching a 40% increase by 2023.

These visualizations highlight the positive impact of the strategies implemented to enhance RDM's manufacturing operations.